



2017 Strategic Plan

Mission: The College of Health and Social Welfare inspires learning and enriches Alaska, the nation and the world through the disciplines of health and social welfare. This is accomplished through collaborative, multidisciplinary approaches to education, research, service and community partnerships with a commitment to equity and justice.

Vision: The College of Health and Social Welfare will be known inside and outside Alaska as a center of excellence in instruction, service and research. It will be an institution where the diversity of faculty, staff and students reflects the diversity of Alaska and where all come together as an engaged, energized and inspired learning community. The individually distinguished programs of the College, working collaboratively, will achieve the benefits of synergy in addressing targeted health and social welfare issues facing Alaska, the North Pacific, and the world.

CHSW Priorities:

- **Excellence in Instruction**

- Goal 1: CHSW programs achieve multidisciplinary synergy in addressing important issues in the field of Gerontology
- Goal 2: CHSW programs achieve/ maintain accreditation
- Goal 3: CHSW academic offerings are refined and expanded in concert with CHSW vision and UAA strategic priorities.
- Goal 4: High demand health and social welfare degrees are available throughout the state through distance delivery.

- **Student Success**

- Goal 1: Maintain high rates of student success in CHSW programs
- Goal 2: Recruit, retain, and graduate a diverse population of qualified students
- Goal 3: Student support resources are maintained while student learning opportunities are optimized

- **Research Mission**

- Goal 1: Enhance college infrastructure to support research endeavors
- Goal 2: Facilitate and support multidisciplinary collaboration in research

- **UAA Community**

- Goal 1: Support and encourage active collaboration within CHSW.

- Goal 2: A diversity plan will address goals in student enrollment, faculty and staff, and curriculum.
- Goal 3: A CHSW communication system will inform, connect and recognize accomplishments of faculty, staff and students.
- Goal 4: All faculty and staff will be supported in their pursuit of their professional goals.
- Goal 5: Encourage administrative coordination and teamwork: assure a reliable flow of information and ideas to and from the Leadership Team.

- **Public Square**

- Goal 1: Enhance and expand civic engagement and service learning opportunities.
- Goal 2: Expand Community Partnerships