Administrative Services
UNIVERSITY of ALASKA ANCHORAGE

GOVERNANCE REPORT

October 2026

OFFICE OF THE VICE CHANCELLOR

Ryan Buchholdt, Vice Chancellor for Administrative Services (VCAS)
Administrative Services

Employee Spotlight:

CORAL LAMBERT, Administrative Specialist in Facilities and Campus Services, stepped into a lead role in the Business Office during a period of vacancies and transition. She coordinated work to keep critical services running and documented processes that will improve consistency, cross-training, and onboarding. Her initiative and reliable support helped stabilize the office and sustain service to UAA students, staff, and faculty.

Committee Update – Planning Budget Advisory Committee (PBAC)

PBAC, formerly the Campus Planning and Advisory Board, began the academic year under a new charter approved by the Chancellor. The charter defines PBAC's role in connecting institutional planning, budgeting, assessment, and continuous improvement. PBAC held its first meeting under the new charter on September 14.

Charter and membership

PBAC advises the Chancellor and Executive Council. It reviews evidence and resource priorities, recommends actions, and communicates its work across UAA. The council does not have independent budget or policy authority. Members are charged with considering the interests of UAA as a whole when evaluating priorities and trade-offs.

The new structure has nine appointed member seats: three faculty representatives, one Academic Affairs representative, two administrative representatives, one community campus representative, one staff representative, and one student representative. The Provost and Vice Chancellor for Administrative Services serve as co-chairs. Ex officio advisors contribute technical expertise without participating in voting or consensus decisions.

Chancellor Cheryl Siemers' approved charge and appointment letter names the following members:

Seat	Appointee	Term ends
Faculty, Seat A	Lance Howe	July 31, 2028
Faculty, Seat B	Jodee Kuden	July 31, 2027
Faculty, Seat C	Sharon Chamard	July 31, 2028

Seat	Appointee	Term ends
Academic Affairs	Jenny McNulty	July 31, 2027
Administrative, Seat A	Heather Paulsen	July 31, 2028
Administrative, Seat B	Chuck Knepfle	July 31, 2027
Community campus	Carrie Couey	July 31, 2028
Staff	John Moore	July 31, 2027
Student	Jake Pennell	Academic year 2026–27

Denise Runge and Ryan Buchholdt serve as co-chairs. Sandra Blum, Dan Campbell, Susan Kalina, and Chris McConnell serve as ex officio advisors. Rhiannon Calkins serves as the admin support. The staggered appointments provide continuity as terms rotate, while the student appointment brings the student perspective back into the council's standing membership.

Administrative and Support Services Review

PBAC is preparing this year's Administrative and Support Services Review (ASER). Participating units use a questionnaire and supporting evidence to describe their purpose, demand for services, quality, efficiency, resources, and contribution to UAA's mission. PBAC reviews the submissions and provides feedback and recommendations to university leadership.

Ten units are scheduled for full review this year:

Service family	Division or campus	Unit
Finance, Research Administration & EHS	Kodiak	Kodiak Financial Services
Finance, Research Administration & EHS	Mat-Su	Mat-Su Financial Services
Finance, Research Administration & EHS	PWSC	PWSC Financial Services
Finance, Research Administration & EHS	KPC	Administrative Services
Finance, Research Administration & EHS	VCAS	Budget Office
Finance, Research Administration & EHS	VCAS	Fiscal Office
Finance, Research Administration & EHS	VCR	Office of Sponsored Programs
Finance, Research Administration & EHS	VCR	Sponsored Programs Administrative Services
Finance, Research Administration & EHS	VCR	Research Compliance and Commercialization
Digital, Data & Compliance	Kodiak	Kodiak Information Technology

The Kodiak Information Technology and Research Compliance and Commercialization units are carryovers from last year. Going forward the Research Compliance and Commercialization unit will be part of the Finance, Research Administration & EHS cohort.

Reviewing related services together will help PBAC understand how work is organized across divisions and campuses, where coordination is effective, and where changes could improve service or resource use.

Completed questionnaires are due at close of business October 30, 2026. PBAC will then review the submissions and provide feedback to the units and university leadership.

September Board of Regents (BOR) Meeting Highlights

Resources:

- Finance and Audit Committee Financial Briefing for FY 2026 Q4
  - FY26 Q4 Financial Briefing Presentation 20260902.pdf
  - FY26 Q4 Financial Briefing 20260902 (rev).pdf
  - Review of Budgeting Practices
- Full Board – Initial Review of FY28 Operating and Capital Budget Requests and the Long-range Capital Plan
  - FY28 Program Proposals.pdf
  - FY28 Proposed Operating Budget.pdf
  - FY28 Capital Budget Requests.pdf
  - FY28 DM Priority Projects.pdf
  - FY29-FY33 Long Range Plan.pdf
  - BOR Budget Discussion (Sept 2026) revised.pdf

Finance and Audit Committee

Financial Briefing for FY 2026 Q4

Luke Fulp, vice president and chief financial officer, will provide a financial briefing and review of the auxiliary and recharge service center watch list. This financial analysis provides preliminary data for FY 2026 based on activity through June 2026.

Unrestricted Funds

UA is reporting an ending unrestricted unreserved fund balance (UFB) of $40.8 million for FY26. This represents an increase of $118,600 from the FY25 balance of $2.5 million. Fund balance has remained stable since 2024.

The unrestricted activity is projected to result in a total revenue of $617.8 million and total expenditures of $616.5 million for FY26. The major unrestricted revenue streams are as follows:

- State Appropriation (UFG): $351.4 million.
- Student Tuition and Fees (gross): $147.3 million, with $(24.4) million in tuition discounts/allowances. This reflects continued increases in student credit hours.
- Indirect Cost Recovery: $58.9 million, which represents a 1% decrease over FY25 due to a reduction in federal awards.
- UA Receipts: $30.0 million, which includes a $10 million sale of property to AHFC.

Unrestricted expenditures are primarily driven by personnel costs:

- Salaries and benefits account for 62% of all expenses. Personnel across the board salary increases and rising benefit costs.
- Significant non-personnel expenditures include contractual services at $149.4 million and commodities at $21.4 million.

Auxiliary and Recharge Funds

At year-end, administration reviews all funds against the agreed-upon watchlist criteria of a deficit balance exceeding $1 million paired with a multi-year recovery plan. While balances between $500,000 and $1 million fall below the board's reporting threshold, they are included in the presentation material to ensure full visibility into all

potential watchlist items. Administration actively collaborates with each unit to track performance and ensure recovery efforts yield positive results.

Preliminary fiscal year-end data indicates overall positive trends towards recovery. UA predicts that auxiliary and recharge funds will break even in FY29 (UAF Facilities Services Recharge Service Center; UAF Dining Services Auxiliary), FY30 (UAA Bookstore Auxiliary), or FY31 (UAA Housing, Dining, and Conference Auxiliary; UAA Parking Auxiliary; UAA Alaska Airlines Center Auxiliary; UAF Utilities Recharge Service Center).

Auxiliary funds end FY26 with a deficit fund balance of $(8.8) million. Recharge service centers are ending FY26 with a deficit of $(9.2) million.

Key Balance Sheet Data

Cash balances continue to remain stable. June 2026 cash balances returned to FY24 levels. As of June 30, 2026, endowment fund balances for UA and UA Foundation increased $50.4 million from June 30, 2025, thanks to strong investment returns.

Full Board – Initial Review of FY28 Operating and Capital Budget Requests and the Long-range Capital Plan

At its September 3 meeting, the UA Board of Regents will conduct an initial review of the proposed FY28 operating and capital budgets and the FY29–FY33 Long-Range Capital Plan. The proposals remain preliminary and will be refined and prioritized before the Board is asked to approve the budgets in November.

The proposed FY28 operating budget includes approximately $199.9 million in changes across all fund sources, with compensation increases still to be determined. Major funding areas include fixed-cost increases for technology and cybersecurity, facilities, utilities, public safety, and risk management; student recruitment and success initiatives; other program investments; research; and additional authority to expend anticipated non-state revenue.

UAA-related priorities include:

- $5.9 million in program proposals to strengthen enrollment services, sustain and expand student-success initiatives, advance UAA's dual mission at Kenai Peninsula College and Mat-Su College, recruit students from outside Alaska, expand nursing pathways, and build philanthropic capacity.
- $17 million of the proposed $60 million systemwide deferred-maintenance allocation for critical infrastructure, life-safety, accessibility, technology, and resilience projects across UAA's Anchorage and community campuses.
- FY28 capital investments for expanded student housing, planning for a new childcare facility, an Alaska Native Gathering Space supported through fundraising, delivery of bachelor's degrees at community campuses, and expansion of the Community and Technical College's Auto Diesel Technology facility.
- A $236.3 million UAA project portfolio within the FY29–FY33 Long-Range Capital Plan, including future investments in aviation, Alaska Native and fine arts facilities, student-success spaces, childcare, recreation, and workforce-development facilities at UAA's community campuses.

CAMPUS SERVICES (CS)

David Weaver, Executive Director
Event Services, Alaska Airlines Center, Campus Housing, Seawolf Dining, Seawolf Store, Parking

Seawolf Dining and Catering is partnering with the AWAIC Shelter (Abused Women Aid in Crisis) to provide monthly birthday cakes and ice cream for the women and children receiving emergency services there. We are looking for campus partners to help make birthdays special for the kids at AWAIC. Look for more information coming soon in Green and Gold, or reach out to dweaver@alaska.edu for more information.

ENVIRONMENTAL HEALTH & SAFETY, AND RISK MANAGEMENT SUPPORT – EMERGENCY MANAGEMENT (EHSRMS-EM)

John Huffman, Director
EHSRMS-EM

- EHSRM continues work to implement regulations across the Anchorage campus in regard to the recent change in hazardous waste generator status
- Emergency Management is working to update existing classroom space to accommodate training space needs from community partners, such as the municipality of Anchorage, State of Alaska, and FEMA. This will include a minor face lift to the existing pace, and significant upgrade to the current a/v capability.
- Emergency Management is exploring options to upgrade the Anchorage campus Emergency Operations Center. Current prospects have included submission of grant applications and internal cooperation between EHSRM and IT Services.

FACILITIES AND CAMPUS SERVICES (FCS)

Chris McConnell, Associate Vice Chancellor
Facilities and Campus Services

In Facilities & Campus Services, the team is beginning the transition from summer operations to winter readiness. While snow has not arrived yet, the mornings are getting colder, the leaves are starting to turn, and even the trees are showing off UAA's green and gold. Behind the scenes, crews are winterizing buildings and grounds, servicing snow and ice-control equipment, verifying staffing and contractor readiness, and preparing campus systems and infrastructure to support safe and reliable operations throughout the winter season.

Facilities Space Planning Committee

FSPC reviewed and recommended approval of the permanent assignment of Library Rooms 214 and 215 to the Graduate School and Honors College to support student gathering, study, lounge, and event functions. Committee discussion was

generally supportive, with members emphasizing space stewardship, utilization, and stakeholder communication considerations.

Facilities Planning and Construction – Campus Construction

Building Name	Project Number	Project Name	Status Notes
West Hall	21-0031	WESTH Elevator Modernization	Project re-activated and is undergoing a design refresh, targeting 26/27 winter break.
North Hall	21-0032	NORTHH Elevator Modernization	Project re-activated and is undergoing a design refresh, targeting 26/27 winter break.
Willow Lot	A22125	UAA CW Emergency Phone Repairs	One emergency phone remaining near housing, exploration of underlying electrical issues ongoing. Schedule TBD.
Consortium Library	A23082	UAA Alaska Leaders Archives	Construction in progress. November 2026 completion target.
Aviation	A25038	UAA TRC Hanager Doors	Design is complete; cost proposal received, pending funding.
Consortium Library	A26001	UAA LIB ARC Gallery Alterations	Project under construction, target September 2026.
Student Housing	A26014	UAA Residential Campus Expansion	Statement of Requirements (SOR) approved by the board, pending funding.
Consortium Library	A26018	UAA LIB Boiler Replacement	Project under construction, October 2026 completion target.
Residential Campus	A26034	UAA MAC 1-6 Exterior Repair	Preliminary assessment complete, cost estimates provided, repairs tentative for Summer 2027.
Admin Utility Building	A26048	UAA EHS Central Accumulation Area	Project is in the planning/design phase.
Student Union	A26050	UAA SU 112/113 Drain Line Repair	Underground drain failure under design for near-term temp repair followed by a long-term solution. Near-term this fall, long-term target Summer 2027.
Aviation	A27001	UAA AVC Boiler Replacement	Boiler original to the facility has a cracked section and requires replacement, project under design.

FINANCIAL SERVICES (FS)

Brian deZeeuw, Director
Financial Services: Financial Systems, Office of the Bursar, Accounts Payable/Travel, Wolfcard

- Work continues on the Argos reporting site. The PI and Travel dashboards have been operational in Production for several weeks now, and the Department Fiscal and Grants & Contracts Dashboards should be in Prod within 2-3 weeks.

- As UA moves from using CTM to TSI for our travel assistance, travel bookings should be paused until mid-October, if possible. More information on the UA Travel Site.

- UA Procurement continues testing on the new Source-to-Pay project. Implementation is still scheduled for Q1, 2027.