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February 7, 2011

Ms. Fran Ulmer  
Chancellor  
University of Alaska Anchorage  
3211 Providence Drive, ADM 217  
Anchorage, AK 99508

Dear Chancellor ~~Ulmer~~ *Fran*:

On behalf of the Northwest Commission on Colleges and Universities, I am pleased to report that the accreditation of the University of Alaska Anchorage has been reaffirmed on the basis of the Fall 2010 Year Seven Evaluation. Congratulations on receiving this continued recognition.

The policy of the Commission is not to grant accreditation for a definite number of years. Instead, accreditation must be reaffirmed periodically. In reaffirming accreditation, the Commission requests that the University of Alaska Anchorage submit an addendum to the Fall 2011 Year One Self-Evaluation Report to address Recommendation 2 of the Fall 2010 Year Seven Peer-Evaluation Report. In addition, the Commission requests that the institution submit an addendum to the Fall 2013 Year Three Self-Evaluation Report to address Recommendation 1 of the Fall 2010 Year Seven Peer-Evaluation Report.

In making these requests, the Commission finds that Recommendations 1 and 2 of the Fall 2010 Year Seven Peer-Evaluation Report are areas where the University is substantially in compliance with Commission criteria for accreditation, but in need of improvement. A copy of the Recommendations is enclosed for your reference.

In the unlikely event the Commission should conclude that an institution is in danger of being unable to fulfill its mission and goals or to continue to meet the Eligibility Requirements or Standards, the Commission reserves the right to request that the institution submit a report or host one or more evaluators for a special review.

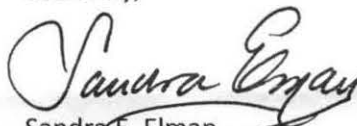
The Commission commends the University for its willingness to serve as a pilot institution for the new NWCCU standards and process while recognizing both the challenge to the University and the extraordinary value to the Commission and the Northwest region. Further, the Commission finds noteworthy the University's broad, transparent, and inclusive planning process, and for the manner in which it has created forward momentum for the institution. In addition, the Commission applauds the institution for the camaraderie, mutual respect, culture of caring, and sense of community among and within its campuses, which reflect positively on its staff, faculty, and administration. Lastly, the Commission commends the institution's staff, faculty, administration, and external institutional advisory

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committee members for embracing and integrating the Public Square theme into the campus culture, thus providing research in the public interest, public access to University resources and facilities, and mutual benefit to the campuses and their communities.

Best wishes for a rewarding academic year.

Sincerely,



Sandra E. Elman  
President

SEE:rb

Enclosure: Recommendations

cc: Mr. Thomas P. Miller, Vice Provost for Accreditation and Undergraduate Programs ✓  
Mr. Fuller Cowell, Chair, Board of Regents  
Mr. Mark Hamilton, President, University of Alaska Statewide System

**Year Seven Peer - Evaluation Report**  
**Fall 2010**  
**University of Alaska Anchorage**  
**Recommendations**

1. The committee recommends that the institution work quickly to refine the indicators for each core theme, ensure that measures are in place for each, reach agreement on targets for desirable improvements, and collect and analyze data relative to those targets (Standard 4.A.1, 4.B.1).
2. Some artificial boundaries may have been created by classifying specific units and functions within a single or limited number of core themes. The committee recommends that the institution look holistically at the roles and contributions that units and departments make to *multiple* core themes and further that the report reflect this holistic view (Standards 3.B.2; 4.A.4).